Important Victories &
A CALL TO ACTION

2015 ANNUAL REPORT
To our supporters,

**Over the last year, Scenic Hudson achieved outstanding victories and made significant progress:**
- We reached a win-win agreement—the greatest environmental settlement of the last decade—that halts a corporate tower from marring spectacular vistas of the Palisades.
- We protected more than 2,800 acres of scenic vistas, critical habitats and working farmland—including properties that have been on our “must-save” list for a decade or longer.
- We conserved our 100th family farm and surpassed the 13,000-acre mark in protected agricultural land supplying fresh, local food to valley and New York City consumers.
- We helped convince the state Public Service Commission to put the brakes on a costly and environmentally harmful desalination plant proposed for Haverstraw, Rockland County.
- And we made great strides in safeguarding the region’s natural treasures from toxic PCBs, unsafe crude oil shipments and needless transmission lines.

**These successes attest to Scenic Hudson’s ongoing effectiveness in:**
- forging strong partnerships;
- basing our positions on the latest scientific data;
- maintaining the pressure in courts of law and public opinion;
- leveraging funding from public and private sources; and
- sustaining the fight as long as it takes.
Issuing a call to action—your support critical

Scenic Hudson’s work is far from over, which is why we’re issuing a call to action. Persistent threats from unneeded transmission lines, PCBs and crude oil imperil the valley’s health, economic prosperity and competitiveness in attracting jobs. In New York City, the widening gap between supply and demand for regionally produced food approaches $1 billion. And the urgency of mitigating and preparing for rising sea levels keeps growing.

With you as a partner, we’ll tackle these challenges head-on, ensuring future generations can enjoy and benefit from those special places we cherish so much.

James C. Goodfellow, Board Chairman  
Ned Sullivan, President
PRESERVING THE PALISADES’ MAJESTY

Important Victories

We reached a historic settlement with LG Electronics over plans for its new North American headquarters in Englewood Cliffs, N.J., concluding our three-year campaign to protect vistas of the Palisades. A great example of how corporate and environmental interests can work together to the public's benefit, the agreement:

• Reduces the building’s height from 143 feet to 69 feet, significantly minimizing its impacts on spectacular Palisades views; and

• Allows LG to retain jobs in the region while providing space for the planned doubling of its local workforce.

To achieve this win-win outcome, we used every strategy in our playbook: We served as leading plaintiff in a lawsuit challenging changes to local zoning rules that permitted towers along the ridgetop. We collaborated with the New Jersey State Federation of Women’s Clubs (a co-plaintiff), the Natural Resources Defense Council, New Jersey Conservation Foundation, New York-New Jersey Trail Conference and Larry Rockefeller in negotiations with LG. We also helped establish the Protect the Palisades coalition— uniting more than 30 environmental, cultural and civic groups to fight the plan—and secured key support from The New York Times and other influential media.

As originally designed, the building would have stood nearly 70 feet above the treeline, making it the first building prominently visible along an unspoiled, 20-mile stretch of this National Natural Landmark. A recent New Jersey court decision affirmed our contention that unique natural and historic resources such as the Palisades merit special protection—a precedent that will help assure future conservation victories.
Call to Action

• This victory won’t stop others from trying to build towers along the Palisades ridgeline—so we’re actively supporting N.J. legislation that would prevent future high-rises atop it.

• Citizen action is crucial for the law’s enactment.

Thanks to successful negotiations with LG Electronics, the height of the company’s new headquarters has been reduced by half, preserving awe-inspiring vistas of the Palisades.
SAVING THE LAND THAT MATTERS MOST

Important Victories

In the past year, we conserved more than 2,800 acres—scenic, agricultural and ecological treasures that include some of the largest “must-save” properties along the entire Hudson River estuary:

- 590 acres we preserved in Stockport, Columbia County—2.4 miles of riverfront, grasslands, forested bluffs and ravines, and tidal wetlands—buffer vital wildlife habitat in the adjacent 1,500-acre Stockport Flats unit of the Hudson River National Estuarine Research Reserve. They also contribute to views enjoyed by Amtrak passengers and visitors to popular nearby parks, while offering outstanding potential for recreation and enjoying vistas of the Catskill, Taconic and Berkshire mountains. A low-interest loan from The Peter and Carmen Lucia Buck Foundation enabled us to acquire this magnificent property.

- The 376 acres we protected in Ulster, Ulster County, feature 280 acres of forest, more than 50 acres of grassland, high-quality freshwater wetlands and six acres fronting the Hudson. Prominently visible from our flagship Poets’ Walk Park and other tourism destinations, the property offers great opportunities to increase recreation by linking it with 260 acres of adjoining parkland.

The following pages showcase recent Saving the Land That Matters Most victories.
Call to Action

• Many “must-save” scenic, agricultural and ecological treasures remain at risk from development. We’ll continue building on successes to date in our collaborative campaign—nearly 13,000 acres we’ve conserved and over 2,600 acres by our partners.

• By moving full-speed ahead to remove debris and dilapidated infrastructure from our newly protected properties while simultaneously developing plans for trails and amenities, we can quickly transform them into community assets. Volunteers can help us open these gems to public enjoyment.

Two newly protected riverfront properties on Scenic Hudson’s “must-save” list for decades: in Ulster County (top) and along Stockport Flats in Columbia County.
Illinois Mountain
90 acres • Lloyd, Ulster County
Acquiring two ridge-top parcels not only enhances recreational opportunities at this popular mountain-biking destination but helps sustain the mountain’s outstanding biological diversity and protects superb views from many area parks, including Walkway Over the Hudson.

John Burroughs Black Creek Corridor
23 acres • Esopus, Ulster County
This mix of forest and hardwood swamp along Black Creek provides a vital link in creating the eight-mile John Burroughs Black Creek Corridor connecting our Black Creek Preserve with Chodikee Lake, the Hudson Valley Rail Trail and Walkway Over the Hudson.

Shaupeneak Ridge
56 acres • Esopus, Ulster County
This wooded property—bordered on two sides by our popular preserve—safeguards views from existing trails and offers the possibility of creating a new trail leading to a ridge-top overlook affording stunning southerly vistas.

Catskill Quarry
75 acres • Catskill, Greene County
A conservation easement donated by John Peckham/Peckham Industries protects a mile-long forested ridgeline—the most visually sensitive portion of this large quarry—that contributes to outstanding views enjoyed from the Hudson River, Olana State Historic Site and other public viewpoints.
Falling Waters Preserve
149 acres • Saugerties, Ulster County
Acquisition of this land, previously protected by a limited-term conservation easement, ensures permanent public access to three miles of trails in what has become one of our most popular riverfront parks since its 2011 opening.

South Bay Creek Watershed
105 acres • Greenport, Columbia County
In addition to contributing to outstanding Olana views, this property features 40 acres of high-quality farmland and forested bluffs and ravines along ecologically important South Bay Creek. The property is located just upstream of wellheads that provide the town’s public drinking water.

Watergrass Sanctuary
19 acres • Philipstown, Putnam County
Adding to the 49 acres we previously protected via a conservation easement, we partnered with the Hudson Highlands Land Trust, Putnam Highlands Audubon Society and Open Space Institute to increase the size of this prime bird habitat and facilitate safe public access to it.

Binnen Kill
131 acres • Bethlehem, Albany County
Achieving this long-time conservation priority, made possible by a low-interest loan from The Peter and Carmen Lucia Buck Foundation, protects critical habitat in and along an important Hudson River tributary and offers a model for how the valley can adapt to rising sea levels.
FIGHTING FOR A CLEAN HUDSON RIVER

Progress

For decades, we stood up to General Electric as it evaded responsibility for removing PCBs it dumped in the Hudson River over a 30-year span. This fall, following six years of dredging, the company finally will complete the portion of its Superfund cleanup mandated by the U.S. Environmental Protection Agency (EPA). But it’s far too early to celebrate. Hundreds of thousands of pounds of PCB-contaminated sediment still foul the river. What’s more, we’ve learned GE scientists have under-reported PCB levels in fish, calling into question the cleanup’s overall effectiveness. The bottom line: Our American Heritage River remains America’s largest toxic waste site.

Government agencies serving as federal trustees of the Hudson’s still-damaged natural resources say more dredging is needed to restore fuller public use and enjoyment of the river, make its fish safe to eat and resume lucrative cargo shipping on the Champlain Canal. Without it, a 200-mile stretch of the Hudson will remain contaminated for generations. An expanded, immediate cleanup makes sense for all—riverfront communities could jumpstart long-delayed economic development plans, while GE would reduce substantial legal and financial liabilities.

The Campaign for a Cleaner Hudson coalition we helped establish this year has drawn widespread support—dozens of environmental groups, 80 valley municipalities, 169 state legislators and thousands of citizens—calling on GE to complete a more comprehensive cleanup now. An editorial in the Albany Times Union said it best, “There’s more to do, GE.”
Call to Action

• We’ll continue to push GE to complete two more years of dredging—all it would take to remove toxic “hotspots” and ensure the river’s speedy, thorough recovery. If GE won’t finish the job, state taxpayers will unfairly foot the bill.

• Over the course of our 30-year campaign to rid the Hudson of GE’s PCBs, we have learned that the company steps up to its legal responsibilities only when all powers combine to force action. With the EPA and New York State failing to exercise their authority to require GE to perform a comprehensive cleanup, your voice will be crucial in joining Scenic Hudson and our allies; the federal Natural Resource Trustees; and hundreds of communities, elected officials and businesses demanding action.

Top: Activists calling on GE to conduct additional dredging to achieve a healthy Hudson held July 23 candlelight vigils in riverfront communities from Schuylerville to New York City. In October Ned Sullivan and Sierra Club National Board of Directors President Aaron Mair joined activists demanding NY State and the EPA use their authority to force GE to extend the cleanup.
SUPPLYING FRESH, HEALTHY FOOD

**Important Victories**

Partnering with fellow land trusts, we protected more than 1,200 acres on 10 family farms this year, providing farmers with capital to *increase productive capacity* and in some cases transition to more eco-friendly farming practices. Conservation easements we acquired also allowed farmers to purchase land they’d previously been leasing, increasing the security of their operations, while *making the land more affordable for the next generation* of farmers.

Along with these “on-the-ground” successes, recent accomplishments will enable us to ramp up protection of the region’s farms—the goal of our **Foodshed Conservation Plan**:

* Gov. Cuomo dedicated **$20 million in his 2016 state budget** to preserve valley farmland based on our plan. Our advocacy helped ensure legislative approval for the appropriation.

* Our expertise in leveraging support for farmland protection attracted significant new funding, allowing us to *increase the pace and scope of our work*.

* An analysis we undertook to determine the role valley farmland plays in **preserving wildlife habitat and enhancing climate resilience** will allow us to focus on protecting agricultural properties that achieve these objectives as well.

*The following pages showcase recent collaborative farmland victories.*
Call to Action

• We’re working with the state Department of Agriculture & Markets and many land trust partners to advance an effective framework for disbursing the $20 million in valley farmland funding.

• Enough farmland surrounds New York City to meet 30 percent of its food needs—but conserving it will require a substantial city investment. Building on strong support we’ve received from leading city chefs and restaurateurs, food and hunger policy groups, and over a dozen City Council Members, your action is crucial to persuade New York City to step up as a financial partner in protecting its regional foodshed.
Brown Cow-Golden Farm  
143 acres • Schodack, Rensselaer County  
This easement, acquired with the Columbia Land Conservancy, facilitated the land’s purchase by the owners of multi-generational Dutch Hollow Farm, a Columbia County dairy operation milking the state’s second-largest registered Jersey herd.

Echo Valley Farm  
106 acres • Red Hook, Dutchess County  
A conservation easement acquired with the Dutchess Land Conservancy protects a successful sheep farm owned by the same family since 1943. A CSA leasing a portion of the land uses sustainable practices to raise vegetables distributed locally and in New York City.

Copake Agricultural Center  
189 acres • Copake, Columbia County  
Easements on two farm properties acquired with the Columbia Land Conservancy facilitate the work of Northeast Farm Access, which connects private investors with farmers to provide stable land tenure. Farmers currently leasing the land grow organic vegetables.
Old Mud Creek Farm
390 acres • Livingston, Columbia County
We partnered with the Columbia Land Conservancy to protect this land, previously used by corporations to test pesticides. The new owner is restoring the soil’s health and transforming it into an organic grain farm utilizing methods leaving a minimal carbon footprint, with plans to establish a soil research laboratory.

Whistle Down Farm
59 acres • Claverack, Columbia County
We partnered with the Columbia Land Conservancy to protect this sustainable, diversified vegetable operation that sells produce at a nearby farmers market and via a CSA, and also supplies four New York City food pantries.

Delapenta Farm
83 acres • Taghkanic, Columbia County
Funds from this easement, acquired with the Columbia Land Conservancy, will enable this third-generation dairy farm to transition to an all-organic, entirely grass-fed operation.
HALTING THE THREAT FROM CRUDE OIL SHIPMENTS

Progress

Scenic Hudson and our allies took significant steps to reduce the risk of flammable crude oil flowing through the valley’s “virtual pipeline,” and our advocacy led to a 60-percent increase in state resources to respond to future disasters. As a result of our efforts:

• An oil terminal owner withdrew applications to expand a riverfront facility in Orange County that would have enabled it to boost shipments of flammable Bakken crude oil by more than a billion gallons annually and handle Canadian tar sands crude oil—almost impossible to clean up if a spill occurs—for the first time on the Hudson.

• New York State increased its Oil Spill Fund—the first line of defense against devastating accidents and spills—to $40 million from $25 million.

• In an about-face—and following strong advocacy by Scenic Hudson and our partners—the state Department of Environmental Conservation has signaled intent to order a full environmental review of a plan to make the Port of Albany a hub for transshipping tar sands crude oil.
Call to Action

• Puncture-prone railcars remain on the tracks, putting our communities and river at daily risk from explosions and spills. Since federal regulations don’t go far enough fast enough, we’ve filed a lawsuit to compel the government to adopt more stringent rules for tanker car design and challenged a state permit allowing crude transport by rail through the valley.

• Threats to the Hudson River and municipalities along it will rise significantly if the state allows shipment of tar sands crude oil through the region—which is why we’re also engaged in legal action to halt expansion of an Albany facility to transfer this product.

• A worst-case explosion or spill could cause over $1 billion of damage—far in excess of state funds or railroad insurance coverage—which is why we’re pressing for legislation requiring companies transporting crude oil through New York to shoulder the entire cost of cleanup following accidents. Your support is key to continued progress in safeguarding the Hudson from these threats.

Top: Crude-filled railcars on the valley’s “virtual pipeline.” An April derailment of similar cars in Lynchburg, Va., caused an explosion and fouled the James River.
CONNECTING PEOPLE TO THE RIVER

Important Victories

New parks and amenities provide greater access to the Hudson River and enhance opportunities to experience its power and majesty:

• A spectacular Hudson River overlook we protected in Hyde Park, Dutchess County, now is accessible to the public via a new section of the Hyde Park Greenway Trail beginning at Mills-Norrie State Park in Staatsburg. Volunteers helped us and the Hyde Park Greenway Trail Committee construct this 1.85-mile route—a vital link in creating a trail that will connect the Mid-Hudson and Kingston-Rhinecliff bridges. Benches at the overlook offer visitors a place to rest and admire sweeping views.

• Recently completed upgrades at our Esopus Meadows Preserve in Ulster County include a pavilion built to withstand flooding from rising sea levels. We also improved paths to make them compliant with the Americans with Disabilities Act.

• In tandem with providing funds enabling the Hudson River Maritime Museum in Kingston, Ulster County, to establish a wooden boat-building school in a newly acquired building, we received conservation/public access easements over the entire museum property—so visitors will permanently enjoy a 575-foot-long esplanade along Rondout Creek.

• Sustaining our efforts to “connect the dots” between communities and their natural assets, we’ve helped guide the Hudson Highlands Fjord Trail into the Master Plan phase. Linking Cold Spring, Putnam County, and Beacon, Dutchess County, this seven-mile route will enhance the safety and enjoyment of visitors seeking to hike in the Highlands by moving trailhead access off the dangerous shoulders of busy Route 9D.
Call to Action

• Supporting the valley’s $5-billion tourism industry, this fall we’ll complete new interpretive amenities at our West Point Foundry Preserve in Cold Spring, Putnam County. We count on volunteers to help us keep this and all of our parks inviting for people and wildlife.

• To fill in a vital “missing link” in the Westchester RiverWalk—the planned 51-mile shoreline trail that passes through five parks Scenic Hudson helped create—we’re also working with local communities and government agencies to identify a secure route beneath the New NY Bridge (replacing the Tappan Zee).

Top: Scenic Hudson’s River Overlook on the Hyde Park Greenway Trail in Dutchess County. Visitors enjoy the new universally accessible trail at Esopus Meadows Preserve in Ulster County.
BLOCKING NEEDLESS & COSTLY TRANSMISSION LINES

Progress

While the state continues pushing ahead with plans to construct towering new transmission lines that could cut a swath through 25 communities in seven valley counties, we’ve taken important steps to protect the region’s natural and historic treasures from this costly project and to prove the initiative is unnecessary:

• Responding to compelling advocacy from Scenic Hudson and the Hudson Valley Smart Energy Coalition (HVSEC), the state Public Service Commission (PSC) transformed its regulatory framework for these projects—complying with Gov. Cuomo’s preference for lines within existing rights-of-way.

• Following expert reports commissioned by the HVSEC on the proposed lines’ negative visual and environmental impacts, the PSC recommended eliminating 13 plans posing the biggest threats.

• Data compiled by the HVSEC proving the adequacy of current infrastructure to meet future energy demands helped convince the PSC to convene a Technical Conference on this issue.

• Reports we commissioned from an expert consultant and a strategic advisory firm concluded there is no need for new lines to address peak electricity demands in New York City and that electricity congestion costs will decline significantly in the future without them, demonstrating no economic need for the new lines. The experts presented their findings at the PSC Technical Conference.
Call to Action

• We’ll continue battling against projects that imperil iconic vistas, family farms and prime wildlife habitats—and would burden local ratepayers with 90 percent of the lines’ $1.2-billion cost.

• Join us in sending a strong message to the PSC and Gov. Cuomo to scrap the transmission lines and commit to his Reforming the Energy Vision strategies that encourage utility companies to support renewable energy sources close to customers.

Plans for towering new transmission lines like those above threaten the region’s scenic treasures, including magnificent vistas from Olana State Historic Site in Columbia County.
FINANCIAL OVERVIEW

Scenic Hudson’s financial standing remains strong, reflected in part by year-end assets of $264 million. Scenic Hudson’s total consolidated operating and capital budget during the year was $27.4 million, including three components: the Scenic Hudson operating budget and The Scenic Hudson Land Trust operating and capital budgets.

Scenic Hudson

Scenic Hudson’s operating budget was $7.1 million with funds supporting our advocacy for cleanup of Hudson River PCBs, making rail and water transport of crude oil safer, improved land use in our communities and region, and for state and federal laws, policies and budgets that protect the beauty, environment and quality of life of the Hudson Valley.

The Scenic Hudson Land Trust

The land trust spent $3.1 million for creating, maintaining and improving our parks; for staff costs in monitoring conservation easements; and for working with partners to promote the Foodshed Conservation Plan. The land trust spent $17.2 million in capital to secure conservation easements on farms and ownership of ecologically important lands along the Hudson that will provide outstanding recreational opportunities for people in the region. For every dollar of Scenic Hudson capital, we leveraged an additional two dollars of private or governmental funds.

Consolidated Statement of Financial Position

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<th>June 30, 2014</th>
<th>June 30, 2015</th>
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<td>Land areas (at cost)</td>
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<td>Cash and investments</td>
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<td>Net assets</td>
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<tr>
<td>Total liabilities and net assets</td>
<td>267,145</td>
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</table>

[In thousands]
Financial Structure

Scenic Hudson maintains four endowments: The Lila Acheson and DeWitt Wallace Hudson Valley Land Preservation Endowment ($157.9 million at year-end FY15), used to support land conservation activities; a board-designated fund for general operating expenses ($14.9 million at year-end FY15); the Kathryn W. Davis Fund for Park Planning and Community Land Use ($4.7 million at year-end FY15); and an Easement Enforcement Fund ($1.1 million at year-end FY15). The assets are pooled in a diversified portfolio supervised by an investment committee. The board approved $7.7 million in spending from the endowments for the year (5 percent of the past 12 quarters’ rolling average value).

Although lands owned by the land trust are eligible for tax exemption, Scenic Hudson paid $199,491 in property taxes and payments in lieu of taxes in FY15 and $130,423 in FY14. Scenic Hudson generally seeks relief from taxes at the first opportunity following acquisition of the property.

The board engages Marks Paneth LLP to perform an independent annual audit, which is available on our website.

*Including conservation easements. **The vast majority of investment allocation for spending supports land acquisition and parks creation. ***The majority of revenues from government provide capital for farmland and open space preservation and parks.
Two seasonal Scenic Hudson traditions: Spring Sprint trail race at Shaupeneak Ridge in Esopus, Ulster County (below), and Pumpkins in the Park at Long Dock Park in Beacon, Dutchess County.

Hudson River Stewardship Society

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+ participation in Matching Gifts Program
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Cybele Fishman and Jay Rao
Robert P. Freeman and Inge Jackson Reist
Alanna L. Gattrell
Richard H. Jenrette/The Richard Hampton Jenrette Foundation, Inc.
Mr. and Mrs. Joseph J. Lapidus
Mr. and Mrs. John A. Dimling
Lawrence Divney and Alicia Vergara
Ben Donohue
Mr. and Mrs. Malcolm S. Dorris
Letitia Dory
Mr. and Mrs. J. David Dubin
Michael and Harriet Finck
Jeanne Donovan Fisher
Cybele Fishman and Jay Rao
Robert P. Freeman and Inge Jackson Reist
Anna Carlson Gannett
John J. Garafalo Jr.*
Mr. and Mrs. Martin Ginsburg/
Ginsburg Development, LLC
Our collaborative victory halting construction of a costly, unnecessary desalination plant in Rockland County safeguards vital habitats in Haverstraw Bay.
A revealing exercise: Creatures caught by Scenic Hudson staff provide visitors to Long Dock Park in Beacon with a firsthand glimpse of river denizens.
Built to withstand flooding from rising sea levels, our new pavilion at Esopus Meadows Preserve will host environmental-education programs and community events.

**Participating Matching Gift Companies and Foundations**

- American International Group
- Bank of America matching Gift Program
- Bank of New York Mellon Community Partnership
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- Hudson Valley Harvest
- Hudson Valley Seed
- Hyde Park Visual and Environmental Committee
- Kellar Kellar & Jaiven
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- T. Arron Kotlensky
- Richard Krupp
- Lavelle & Finn, LLP
- Law Offices of Stephen J. Small, Esq.
- Scott P. Longstreet, Esq.
- Brian Lynch/Botanical Designs
- Maple Leaf Associates, LLC
- Mathews Nielsen Landscape Architects, PC
- McGrath & Co., Inc.
- Charles McKinney
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- Rodenhausen Chale, LLP
- Scenic Hudson’s Volunteers
- Secor Farms
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- Tim Stanley
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- Yonkers Contracting Company, Inc.
- Zero to Go
The following board members served during the fiscal year ending June 30, 2015

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Douglas S. Land
The Skypes Group

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Partner, Morrison & Foerster LLP

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Sheila M. Platt
MHP Clinical Social Worker

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Vice Chairman, Steddy’s North & South America

Simon Roosevelt
Olympia Fund Management, Ltd.

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Barnabas McHenry

Elizabeth B. Pugh

Laurence Rockefeller

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Eric Sanderson*

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Bill Schuster*

* Non-board member

‡ The Scenic Hudson Land Trust board member

§ Board member of both Scenic Hudson and The Scenic Hudson Land Trust
Staff
The following are our staff members as of October 2015

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President
Anna D. Tetrault
Executive Assistant to the President

Program Staff
Steve Rosenberg
Senior Vice President; Executive Director of The Scenic Hudson Land Trust, Inc.
Bethe Myers
Executive Assistant

Conservation Science
Sacha Spector
Director of Conservation Science
Nava Tabak
Conservation Scientist

Environmental Advocacy
Hayley Carlock
Director of Environmental Advocacy
Audrey Friedrichsen
Land Use and Environmental Advocacy Attorney
Jake Salt
Advocacy Associate for Land Use and Public Policy

Land & Conservation Easement Acquisition
Seth McKee
Land Conservation Director
Othoniel Vazquez Dominguez
GIS and Land Resources Analyst
Michael Knutson
Land Project Manager
James Mudd
Conservation GIS Manager
Nathanial Nardi-Cyrus
Land Stewardship Coordinator
Matt Shipkey
Senior Land Project Manager
Kim Tiller-Cook
Administrative Assistant
Carl Watkins-Bates
Assistant Land Conservation Director
Alicia Wiseman
Conservation Basemnt Manager

Land Use Advocacy
J. Jeffrey Anzevino
Director of Land Use Advocacy
Peter Barnard
Urban Designer
Amy Kacala
Senior Planner

Parks & Preserves
Rita D. Shaheen
Director of Parks
Heather Blakie
Park Planner
Kate Brill
Education Outreach Coordinator
Geoff Carter
Parks and Stewardship Manager

Conservation Science
Sacha Spector
Director of Conservation Science
Nava Tabak
Conservation Scientist

Environmental Advocacy
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Director of Environmental Advocacy
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Kate Brill
Education Outreach Coordinator
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Parks and Stewardship Manager

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Leslie Lewis
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Patti Mitchell
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Veronica Renzo
Database Coordinator
Matt Rohr
Development Associate–Writer

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Daniel Avila/NYC Parks: cover
Robert Rodriguez, Jr.
www.robertrodriguezjr.com:
pp. 2-3, 4-5, 6-7, 7 (bottom), pp. 8-9 (clockwise from top left 1, 2, 4, 5, 6, 8), 12-13, 14-15, 18-19, 22-23, 26-27;
Jim Peplar p. 9 (top left); Gwendolyn Chambers pp. 10-11; Matthew Kierstead: pp. 16-17; Reddit user SuperTuff p. 17 (bottom); Marion Mathison: pp.20-21; Ted Spiegel p. 21 (bottom); MichaelCrudo.com pp. 24-25;
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